



DukeNUS
Medical School



**Centre of
Regulatory Excellence**

GRADUATE CERTIFICATE IN MEDICAL TECHNOLOGY REGULATION

GMS5009 Manufacturing and Quality Management System for Medical Devices

17 – 21 November 2025

WORKSHOP PROGRAMME

Learning outcomes

At the end of this workshop, participants should be able to

- Explain the fundamentals of Good Manufacturing Practices for medical technology
- Articulate the concepts and basis of Quality Management Systems in relation to regulatory requirements (in particular the ISO 13485)
- Describe key quality management processes for raw materials, sites, and facilities in manufacturing of medical devices

Target Audience

- Medical devices and in-vitro diagnostics engineers, researchers, and regulatory/quality assurance professionals.



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Day 1 – 17 November 2025, Mon

Time	Topic	Speaker/ Organization
8.30am	Registration	
9.00am	Introduction to Graduate Certificate Programme	Dr. Rathi Saravanan Lead Education Associate Centre of Regulatory Excellence (CoRE), Duke-NUS Medical School
9.15am	Workshop Briefing	Ms. Faith Tan Education Associate CoRE, Duke-NUS Medical School
9.30am	Brightspace Briefing and Ice Breaker Activity	Ms. Faith Tan Education Associate CoRE, Duke-NUS Medical School
9.55am	Photo Taking Session	
10.00am	Refreshment break	
Session 1: Foundation of Quality Management System (QMS)		
10.15am	Overview of Medical Device Standards Examples of standards applicable to medical devices and how they support regulatory compliance and safe manufacturing	Dr. Debbie Ko Regulatory Consultant Medical Device Cluster, Health Sciences Authority
11.15am	Group Activity 1: Risk Classification and QMS Understand the relationship between risk class and QMS expectations	CoRE Education Team
12.30pm	Lunch	
1.30pm	Goal Setting Session	Dr. Rathi Saravanan Lead Education Associate Centre of Regulatory Excellence (CoRE), Duke-NUS Medical School
1.45pm	QMS Documentation: Requirements and Structure - Focus on ISO13485 Clause 4.2 and traceability - Quality Manual, policies, procedures and records	Mr. Viknesvaran Kandasamy Manager, Quality Systems Insulet Malaysia
2.45pm	Regulatory Inspections of QMS - Based on ISO19011 - Types of inspections	Mr. Viknesvaran Kandasamy Manager, Quality Systems Insulet Malaysia
3.45pm	Refreshment Break	
4.00pm	Controlled Environments for Device Quality Cleanroom requirements, particle monitoring, gowning, microbial control, etc.	Mr. Viknesvaran Kandasamy Manager, Quality Systems Insulet Malaysia
5.00pm	End	

Day 2 – 18 November 2025, Tue

Time	Topic	Speaker/ Organization
8.30am	Registration	
9.00am	Human Factors and Usability Engineering - Overview of IEC62366 - Human Error as a root cause - Designing of workstations, SOPs, labels	Mr. Soma Sundaram Global Program Management Lead, MedTech Beyonics Pte Ltd
Session 2: Quality Control and Assurance		
10.00am	Refreshment break	
10.15am	Personnel Training and Competence ISO13485 Clause 6	Mr. Nichol Lim Vice President, Services Standard
11.15am	Supplier Quality Management (Supplier Controls) - Supplier selection and qualification - Supplier audits and performance monitoring	Mr. Nichol Lim Vice President, Services Standard
12.15pm	Lunch	
1.15pm	Principles of Risk Management Overview of ISO14971 and risk-based approach	Ms. Tan Hwee Ee Founder DH RegSys Consulting Pte Ltd
2.30pm	Practicum 1: Risk Management in Manufacturing	Ms. Tan Hwee Ee Founder DH RegSys Consulting Pte Ltd
3.45m	Refreshment Break	
4.00pm	Practicum 1 (Cont.)	
5.00pm	End	



Day 3 – 19 November 2025, Wed

Time	Topic	Speaker/ Organization
8.30am	Registration	
9.00 am	Individual and Group Readiness Assessment (IRA/GRA)	CoRE Education Team
10.15am	Refreshment Break	
10.30am	Core Manufacturing Controls and Documentation - Document control, record-keeping and retention - Good Documentation Practices	Mr. Nichol Lim Vice President, Services Standard
11.30am	Production and Process Controls - SOPs for production - In-process controls and monitoring - Validation and verification of processes (Clause 7.5.6)	Mr. Nichol Lim Vice President, Services Standard
12.30pm	Lunch	
1.30pm	Process Validation - What is process validation? - IQ/OQ/PQ framework - Developing validation protocols and reports	Mr. Nichol Lim Vice President, Services Standard
2.30pm	Practicum 2: Process validation	Ms. Tan Hwee Ee Founder DH RegSys Consulting Pte Ltd
3.30pm	Refreshment Break	
3.45pm	Practicum 2 (cont.)	
5.00pm	End	

Day 4 – 20 November 2025, Thurs

Time	Topic	Speaker/ Organization
8.30am	Registration	
Session 4: Continuous Improvement of the QMS		
9.00am	Nonconforming Product Controls - ISO13485 Clause 8.2.4 - Planning a risk-based internal audit program	Dr. Emmanuel Damian Regulatory Affairs Manager DEXCOM
10.15am	Refreshment Break	
10.30am	CAPA and Improvements - ISO13485 Clauses 8.5.1 – 8.5.3 - What are the triggers for CAPA	Dr. Emmanuel Damian Regulatory Affairs Manager DEXCOM
11.30am	Post-Market Surveillance Activities Examples of PMS practices	Dr. Emmanuel Damian Regulatory Affairs Manager DEXCOM
12.00pm	Group Activity 2: RWE for Post-Market Surveillance	CoRE Education Team
12.30pm	Lunch	
1.30pm	Using inspections for continuous improvement of QMS - Sampling plans (AQL) - Tolerance vs. specification - Visual inspection techniques	Dr. Emmanuel Damian Regulatory Affairs Manager DEXCOM
2.30pm	Case Discussion 1 Contract manufacturing	CoRE Education Team
3.30pm	Refreshment Break	
3.45pm	Case Discussion 1 (cont.)	
4.45pm	Workshop Debrief	
5.00pm	End	

Day 5 – 21 November 2025, Fri

Time	Topic	Speaker/ Organization
8.30am	Registration	
9.00am	End-of-Module (EOM) Assessment	CoRE Education Team
10.00am	Refreshment break	
10.15am	EOM Review	
Session 5: Trends and Innovation in QMS and Manufacturing		
10.45am	3D Printed Medical Devices	Mr. Noor Mohammad Nisar Ahamed Singapore General Hospital 3D Printing Centre Dr. Mark Tan Clinical Lead Singapore General Hospital 3D Printing Centre
11.30am	General Criteria for Medical Testing Laboratories - ISO15189: Medical laboratories – Particular requirements for quality and competence - Med lab services include arrangements for requisition, patient preparation, patient identification, collection of samples, transportation, storage, processing and examination of clinical samples, together with subsequent validation, interpretation, reporting and advice, in addition to the considerations of safety and ethics in medical laboratory work	Dr Sharon Saw Principal Scientist National University Hospital
12.30pm	Lunch	
1.30pm	Quality Management Systems for Lab Developed Tests (LDTs) - QMS components related to LDTs - Differences in QMS implementation: clinical labs vs. commercial manufacturers	Dr. Kelsen Bastari Senior Regulatory Specialist Medical Device Cluster, Health Sciences Authority
2.30pm	Introduction to Medical Device Single Audit Programme (MDSAP)	Mr. Sharad Shukla Director Regulatory Affairs, MedTech Johnson & Johnson
3.30pm	Refreshment Break	
3.45pm	Reflection and Peer Sharing	Dr. Rathi Saravanan Lead Education Associate CoRE, Duke-NUS Medical School
4.45pm	Closing Remarks	Prof Silke Vogel Deputy Director CoRE, Duke-NUS Medical School
5.00pm	End	